

ALEXANDRA PARK AND PALACE **JOINT MEETING OF THE STATUTORY ADVISORY AND** **CONSULTATIVE COMMITTEES** **31st January 2017**

Report Title: Chief Executive's Update

Report of: Louise Stewart, Chief Executive, Alexandra Park and Palace Charitable Trust (APPCT)

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Purpose:

This report provides information to the Statutory Advisory and Consultative Committees on planning and policy issues in relation to Alexandra Park and Palace. It also provides additional information on the events programme and a range of activities of the Charitable Trust.

Local Government (Access to Information) Act 1985

N/A

1. Recommendations

- 1.1 To note the content of the report and advise the Alexandra Park and Palace Board where relevant.

2. Strategic Vision

- 2.1 The Strategic Vision work is underway. The first stage of reviewing previous studies, masterplans and consultation responses has been completed. Findings from stage 1 will now inform stage 2, which focuses on developing the Vision and objectives for the site, proposing projects to develop the Park and Palace to achieve the vision. The team are at the early stages of planning the timing and methods to consult local stakeholders on the proposals.

3. East Wing Restoration Project

- 3.1 The Phase 1 - Enabling Works were due to complete in June 2016. This was extended 8 December 2016. During the last few months the Contractor issued a 'Notice of Potential Delay' related to the discovery of asbestos containing material within a wall to BBC Studio zone 7 (Gallery). Further notices have been received for delays related to the discovery of asbestos to the window frames in the BBC Studio south elevation. It was planned to have all asbestos works completed by Christmas but these new finds mean the works ran into January.

Willmott Dixon demolished the East Court Ice Rink Reception/Bunker before Christmas and will start breaking up the East Court floor during January 2017. These are both items that were originally part of the main contract but have been brought forward due to the delays to the Enabling Works, to assist in minimising delays to the overall programme.

Phase 2 - The tenders for the Main Construction works have been received and assessed. These were in excess of the budget agreed for the restoration programme. These costs are now being revised. A revised tender submission is expected at the end of January 2017 and if within the budget then the Trust Board will be asked to consider acceptance later in February. Works could then start on site in March 2017 with a completion by late Spring 2018.

The concept design for the East Court is being progressed by the Architect. This aims to achieve an improved welcome for visitors and a new learning and participation zone.

The final approvals for the Activity Plan have been received and this will now commence in the new year with new staff to deliver it starting early in 2017.

- 3.2 A new Listed Building Consent application for the removal of the sleeper walls in the Theatre was submitted and approved in November 2016. It was only apparent when the sloping timber flooring to the Theatre was removed that a larger proportion of the walls were in a poorer condition than originally envisaged, and the foundation level of the sleeper walls were insufficient for the proposed new level auditorium floor. It became apparent relatively quickly that the original design proposals for the Theatre floor were no longer viable. Whilst the extant permission (HGY/2014/3291) allowed for local sections of sleeper walls to be rebuilt, it was concluded that the extent of demolition required was notably greater and a new design was necessary. As such, a new application was submitted for the removal of the majority of the sleeper walls. The new floor slab is programmed for completion by mid-April 2017.

The Theatre ceiling survey work has concluded showing that there is significantly more damage, poor keying and missing sections than original estimated. This is largely due to the 150 year old structure as well as damage incurred over the years. Proposals are being developed and reviewed with the Heritage Officers.

- 3.3 At the last SAC meeting there was a suggestion of a barometer showing the level of fundraising. The fundraising and marketing team will be putting together a plan for the

year ahead to set out how we communicate and the fundraising campaign will be part of this.

4. West Yard Storage Project

- 4.1 The earlier Planning Application (no. HGY/2016/1574) and Listed Building Consent (no HGY/2016/1575) was amended to change the previous function space in the new building to ancillary office space. The roof terrace was removed following adverse comments during consultation prior to consideration by the Planning Sub-Committee on 11 July 2016. The amended applications were considered and approved by the Planning Sub Committee on the 16 January 2017. 5 additional objections had been received in addition to comments from the Alexandra Palace CAAC.
- 4.2 Works on the main element of the construction commenced after Christmas following agreement on a Contract Sum and Programme of Works. At the time of writing preparatory works for piling are underway.

5. Commercial Director's Update

- 5.1 The table below summarises past and confirmed future public events for the 4th quarter of 2016 and 1st quarter of 2017. All special requirements are discussed in detail at production meetings and at Safety Advisory Group meetings where appropriate. There is additional information provided in the table below.

Event	Event Type	Date (tenancy)	Date (event open)	Special requirements
Vegan Show	Exhibition	06.01.17 - 08.01.17	07.01.17 - 08.01.17	
Life on Mars- a tribute to Bowie	Ice rink event	08.01.17	09.01.17	
Snooker	Sporting	10.01.17 - 24.01.17	15.01.17 - 22.01.17	
Model engineering	Exhibition	18.01.17 - 22.01.17	20.01.17 - 22.01.17	
ping pong	Sporting	25.01.17 - 30.01.17	28.01.17 - 29.01.17	
Excursions	Exhibition	26.01.17 - 28.01.17	28.01.17	
Tool fair	exhibition	30.01.17 - 02.02.17	01.02.17 - 02.02.17	
Two door cinema club	Concert	08.02.17 - 10.02.17	09.02.17 - 10.02.17	
Antiques	Exhibition	11.02.17 - 12.02.17	12.02.17	
Main halls closed	Building work	13.02.17 - 28.02.17	13.02.17 - 28.02.17	
RYA	Exhibition	01.03.17-05.03.17	04.03.17-05.03.17	
MA healthcare	Exhibition	13.03.17-14.03.17	13.03.17-14.03.17	
Underworld	Concert	16.03.17-17.03.17	17.03.17	
London Festival of Railway Modelling	Exhibition	23.03.17-26.03.17	25.03.17-26.03.17	
Woman's Institute Fair	Exhibition	27.03.17-01.04.17	29.03.17-01.04.17	
Crafting At Ally Pally	Exhibition	06.04.17-09.04.17	08.04.17-09.04.17	
Spring Bier Festival	Live	14.04.17	14.04.17	
You Me at Six	Concert	15.04.17-16.04.17	15.04.17	
Cake International	Exhibition	20.04.17-23.04.17	22.04.17-23.04.17	
Country Living	Exhibition	24.04.17-01.05.17	27.04.17-30.04.17	Potential Lambs and chickens on site – Area for Animal welfare to be allocated on site
Deftones	Concert	04.05.17-05.05.17	05.05.17	
The Kooks	Concert	12.05.17-14.05.17	13.05.17	
Phex	Exhibition	15.05.17-18.05.17	17.05.17-18.05.17	
Antiques	Exhibition	20.05.17-21.05.17	21.05.17	
Hornsey 10k Fun Run	Park	21.05.17	21.05.15	
Tattoo Show	Exhibition	25.05.17-28.05.17	27.05.17-28.05.17	
Street Food & Craft Beer Festival	Park	26.05.17-29.05.17	27.05.17-28.05.17	Music on the Beach/Catering Units along the South Terrace and Beach
Fat Freddy's Drop	Concert	02.06.17-03.06.17	03.06.17	
ABTT Theatre Show	Exhibition	04.06.17-08.06.17	07.06.17-08.06.17	

Event	Event Type	Date (tenancy)	Date (event open)	Special requirements
Outdoor film screening	Outdoor south slope	06.06.17-07.06.17	07.06.17	Provisional – detail cannot be provided yet
DRL (Drone) – London	Sport	10.06.17-14.06.17	12.06.17-13.06.17	Drone Racing
Park run	Park	10.06.17-11.06.17	11.06.17	Run in park with 4 course points that will have foam bubbles at each point
Haringey Boxing	Sport	15.05.17-18.05.17	15.05.17-18.05.17	
Street Food & Craft Beer Festival	Park	16.06.17-19.06.17	17.06.17-18.06.17	Music on the Beach/Catering Units along the South Terrace and Beach
Learning & Participation	Community	19.06.17-20.06.17	20.06.17	
The Maccabees	Concert	28.06.17-02.07.17	29.06.17-1.07.17	
Outdoor film screening	South slope	03.07.17- 04.07.17		Provisional – detail cannot be provided yet
Red Bull	Live	06.07.17-10.07.17	09.07.17	The public access road shall be closed between the hours of 12:00 hours (midday) on Friday 7 th July to 05:00 hours on Monday 10 th July
Street Food Summer Festival	Park	21.07.17-23.07.17	22-23.07.17	Music on the Beach and in the Park, additional activities taking place inside and outside the venue along with street food vendors in the Park

5.2 Ice Rink

The programme between Jan- April includes Ice hockey fixtures for junior and senior Haringey teams, a charity hockey event, school private hires, Feb half term holiday week, and an ice hockey referee training camp

6. Events update

6.1 Park Licence Application

A public information session is taking place prior to the formal SACCC meeting.

It is intended that the license will be submitted to Haringey Licensing Authority immediately after the public information session. The license will lay out the requirement for the maximum threshold for events in the park not covered by the Palaces premises license.

6.2 Fireworks feedback

As part of the planning for the 2017 Fireworks event the team will be investigating the delivery of resident parking procedures during this time. Working alongside the Haringey Council highways team and our traffic management contractor, alternative options will be discussed and investigated.

We will also investigate how improvements can be made regarding resident and stakeholder communications. The objective would be to ensure for this and all other events where there is an impact on the park that all residents are well informed in advance so they can make alternative arrangements regarding access.

On Friday 4th November the W3 was diverted earlier than was planned. In this instance the venue was not made aware of the earlier diversion of the bus. Moving forward this will be discussed with TFL to ensure where possible that bus diversion times are adhered to and the correct information is shown on the Alexandra Palace website.

The 2017 fireworks event was a great success. Over the 2 days the event was attended by 68,000 people. There were 22 minor medical incidents and zero reported crime.

7. Park update

7.1 Go Ape – The junior ropes course is now finished and the reception cabin is 90% complete. The current intention is to open this course in Spring 2017. Construction of the adult course is due to commence soon and is forecast to take up to eight weeks. At the time of writing the delivery date of the large wooden poles is unknown and this date is the key to the rest of the project.

7.2 Commemorative Benches. Further to discussions on this subject last Summer the Committee's comments have been incorporated and a draft decision flow chart has been created see Appendix 1. This flow chart should make the intentions more easily understood.

7.3 Park Works: This tree work due to be completed before Christmas has been re-scheduled due to contractor personnel changes. Work to resurface the Lower Road commenced in the new year. This capital project will improve the problems with erosion and surface condition of over 2,500 square metres of hard surface.

8. Learning and Participation

8.1 Schools

Throughout 2016 (January – December) the Palace has welcomed 2,021 pupils. The majority have come from schools in Haringey however numbers are increasing from the surrounding boroughs.

8.2 East Wing Activity Plan

Having now received formal sign-off from the Heritage Lottery Fund (HLF) the 3 year programme of activities will launch in January 2017. The programme of learning activities and events will help the Palace diversify our audiences and engage traditional non-users with the history of the Park and Palace. The Learning & Participation Team will triple its activity thereby building an audience for the opening of the East Wing in 2018. Throughout December and early January, a number of consultation meetings will be taking place to attract key partners such as the Haringey Music Service, A New Direction and RADA (Royal Academy of Dramatic Art) as well as local partners who can promote activities through their networks.

To deliver the 3 strands of the HLF Activity Plan (Schools, Skills & Training, Outreach & Community and Interpretation & Learning) the Palace is recruiting a full time Outreach Officer and part time Volunteer Co-ordinator. Both roles will close on the 22nd December with interviews planned for early January. It is hoped that both new members of the team will be in post by February or March 2017.

8.3 2017 Projects

A full programme of activities for 2017 has been timetabled, highlights from the first 2 months include:-

Middlesex University

The Core Learning programme of 6 schools workshops will continue with new workshops being developed and coming on stream later this year. To improve the quality and look of the schools resources and presentations the Learning & Participation team will be working with BA Graphic Design students who will be designing templates using the 150 years of Park and Palace history as inspiration. Students will be briefed on this project in January and will present their final designs in early February.

Haringey MIND

As part of the Outreach & Community strand of the Activity Plan the Palace will be working with Haringey MIND who provide information, advice and support to people affected by mental health conditions. Working with the Friends of the Park, 10 adults (and their carers) will be taking part in a nature walk in January exploring the different areas of the Park and the plants and animals that have made the 196 acre park their

home. Members of this group will also be taking over the 3 raised beds in the Grove to plant, water, weed and grow vegetables.

8.4 Wilmott Dixon Apprentices, Work Placement and Site visits

Included within the contract for the East Wing project are opportunities for young people to find out more about the construction industry through apprentices, interns and work placements. A meeting with the new Operations Manager and the Regional Community Engagement Manager from Willmott Dixon is being arranged to agree targets for 2017 and plan dates to offer local schools site visits and workshops.

8.5 Trading Company Engagement

The Learning & Participation department are looking to engage trading company clients with the HLF Activity Plan. Working with Meridienne Events, an activity trail is being created for the London Model Engineering Show in January. The worksheet will be given to all families visiting the show and will encourage children to look closely at the models on display and speak to the stall holders. An e-shot will be sent to all schools in Haringey in the first week of January promoting the show and activities for children.

Other Clients that the Learning & Participation programme will be looking to work with in 2017 include Tourism South East (Excursions), Upper Street Events (Knit & Stitch) and ICHF Events (Cake International).

9. Legal Implications

- 9.1 The Council's Assistant Director of Corporate Governance has been consulted in the preparation of this report, and has no comments.

10. Financial Implications

- 10.1 The Council's Chief Financial Officer has been consulted in the preparation of this report and notes references to potential delay in the East Wing Restoration Project.

11. Use of Appendices

Appendix 1 – Commemorative Benches decision flowchart